



## **The Shahaf Foundation**

We all know that funders who collaborate have a better chance of achieving a social impact more so than a funder who goes it alone.

Still, even the most solid of partnerships can encounter many bumps in the road. One way around them is to invest funds to address a specific problem rather than allocate resources to one organization. That's part of the story behind the success of The Shahaf Foundation, which oversees funds used to support more than 150 Shahaf communities of youths who live together and create partnerships in cities, towns and villages to improve education, welfare and culture.

One goal of Shahaf communities is to reduce the social, economic and educational gaps in an Israeli society increasingly defined by the haves and the have-nots. The communities span the spectrum of Israeli society, including religious Zionists, Ethiopian immigrants, and residents of Druze and Bedouin towns. Because of that diversity, the foundation—which works to establish new communities—is more effective by agreeing on goals, outcomes and measures of success for all communities, rather than imposing particular standards for a location that might be favored by an individual funder.

How this works in practice will be detailed at the conference on March 11 with two Shahaf board members, Chairman Avi Naor and Janet Aviad, who is also vice president of the Andrea and Charles Bronfman Philanthropies.